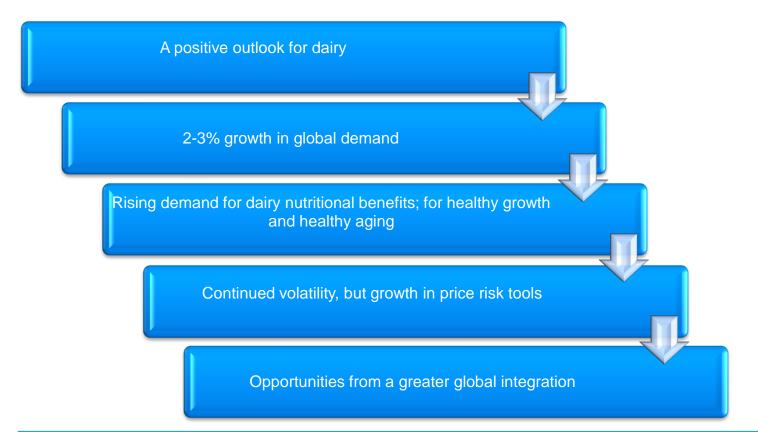




In summary, Fonterra sees:

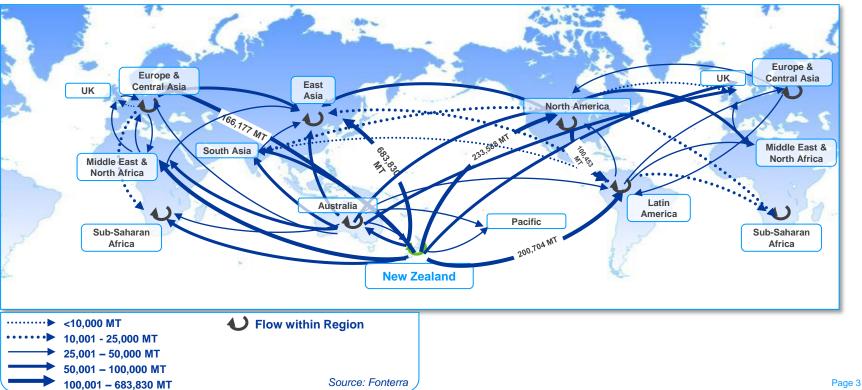




Fonterra's perspective is that of a global exporter with a New Zealand home base

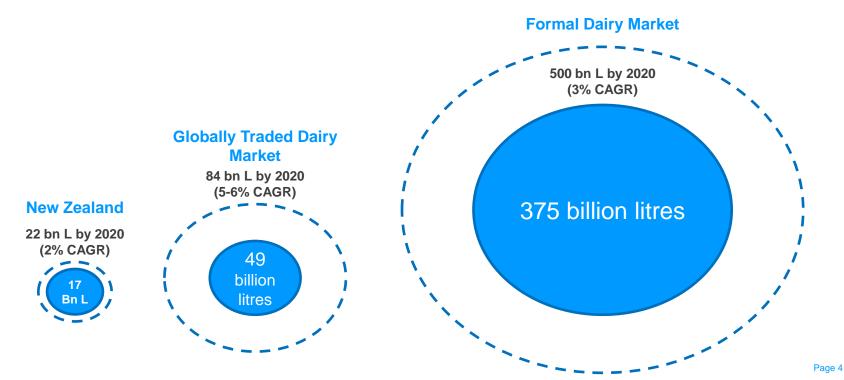


Fonterra's Trade Flows



The growth forecasts are exciting

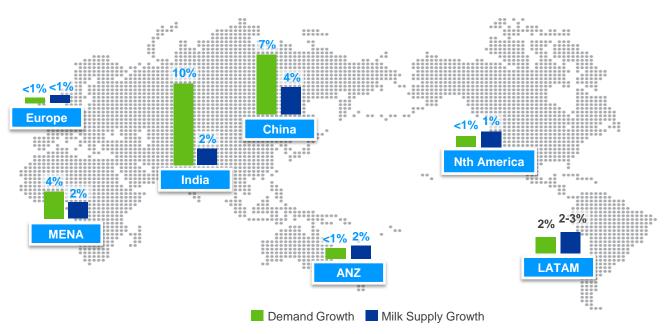




Emerging markets are key to the 2020 outlook



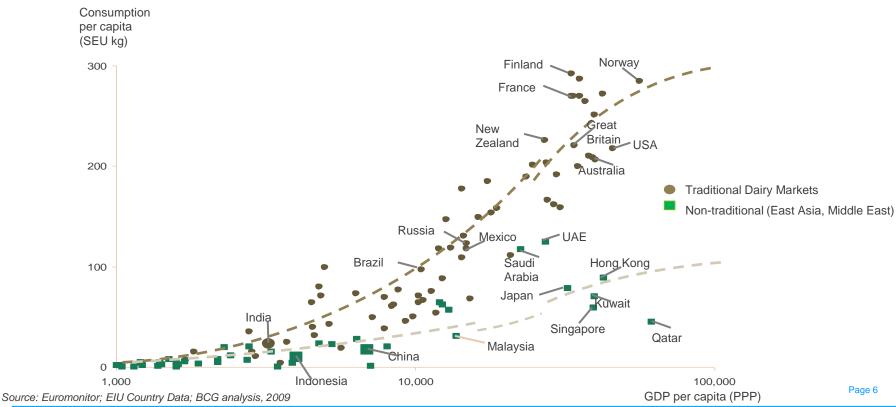




This highlights the development – consumption link

Formal dairy consumption increases with prosperity Different 'S-curves' observed for traditional and non-traditional dairy markets





Other demographic changes are also shaping the outlook



Rising demand for dairy nutritional benefits



Social demographics (e.g. Aging in OECD & China)



Nutrition for Healthy Ageing

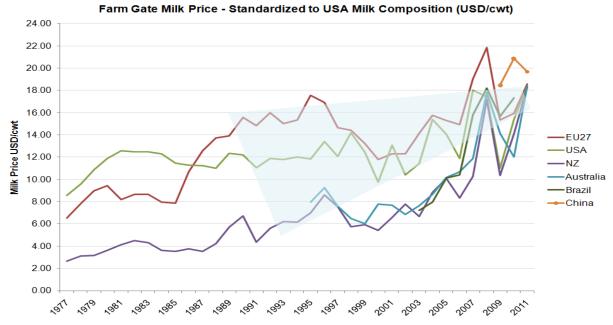




Increased demand for functional dairy products

Price volatility is here to stay price risk management tools are maturing











There are opportunities from greater global integration







Thank you